Application of SOUTHERN CALIFORNIA GAS	)
COMPANY for authority to update its gas revenue	)
requirement and base rates	)
effective January 1, 2019 (U 904-G)	)
Application No. 17-10	
Exhibit No : (SCG-16-WP)	

# WORKPAPERS TO PREPARED DIRECT TESTIMONY OF MARTIN F. LAZARUS ON BEHALF OF SOUTHERN CALIFORNIA GAS COMPANY

# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

OCTOBER 2017



# 2019 General Rate Case - APP INDEX OF WORKPAPERS

# **Exhibit SCG-16-WP - GAS PROCUREMENT**

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# Overall Summary For Exhibit No. SCG-16-WP

Area: GAS PROCUREMENT

Witness: Martin F. Lazarus

Description

Non-Shared Services

Shared Services

Total

	In 2016 \$ (000) Incurred Costs							
Adjusted-Recorded		Adjusted-Forecast						
2016	2017	2018	2019					
3,914	3,954	4,215	4,231					
0	0	0	0					
3.914	3.954	4,215	4.231					

Area: GAS PROCUREMENT Witness: Martin F. Lazarus

# **Summary of Non-Shared Services Workpapers:**

**Description**A. Gas Acquisition **Total** 

In 2016 \$ (000) Incurred Costs								
Adjusted- Recorded	Adjusted-Forecast							
2016	2017	2018	2019					
3,914	3,954	4,215	4,231					
3,914	3,954	4,215	4,231					

Area: GAS PROCUREMENT
Witness: Martin F. Lazarus
Category: A. Gas Acquisition
Workpaper: 2SP000.000

#### Summary for Category: A. Gas Acquisition

	In 2016\$ (000) Incurred Costs								
	Adjusted-Recorded	Adjusted-Recorded Adjusted-Forecast							
	2016	2017	2018	2019					
Labor	3,600	3,590	3,851	3,867					
Non-Labor	313	363	363	363					
NSE	0	0	0	0					
Total	3,913	3,953	4,214	4,230					
FTE	31.9	31.5	32.5	33.9					

#### Workpapers belonging to this Category:

2SP000	000	Gas	Acai	iisition

Labor	3,600	3,590	3,851	3,867
Non-Labor	313	363	363	363
NSE	0	0	0	0
Total	3,913	3,953	4,214	4,230
FTE	31.9	31.5	32.5	33.9

Beginning of Workpaper 2SP000.000 - Gas Acquisition

Area: GAS PROCUREMENT
Witness: Martin F. Lazarus

Category: A. Gas Acquisition
Category-Sub 1. Gas Acquisition

Workpaper: 2SP000.000 - Gas Acquisition

#### **Activity Description:**

Gas Acquisition Activities: 1) procurement of natural gas supplies (including storage gas) for SCG and SDG&E core customers; 2) physical and financial hedging activity for the combined portfolio; 3) procurement of green house gas emissions allowances for end-use customers and SCG covered facilities; 4) sale of low carbon fuel standard credits; 5) contract management related to physical and financial gas transactions, interstate transportation capacity, intrastate transportation capacity, and carbon trading; 6) IT applications and desktop computing support; 7) portfolio risk management; 8) economic / market analysis; 9) counterparty settlements; 10) gas and carbon accounting; and 11) maintenance of a robust system of internal business controls.

#### Forecast Explanations:

#### Labor - Base YR Rec

Forecast Methodology: Base Year Recorded

Base Year Recorded is the most appropriate labor forecasing methodology as Base Year 2016 staffing level expectations (adjusted for vacancies) are anticipated to remain unchanged even though additional activities and responsibilities have been absorbed by Gas Acquisition (i.e. AB32 cap & trade procurement responsibilities and low carbon fuel standard transactions). Full staffing level is necessary to operate effectively and to provide reliable, low-cost gas supplies for core customers.

#### Non-Labor - 5-YR Average

Forecast Methodology: 5-YR Average

Gas Acquisition's non-labor O&M costs consist primarily of industry publication subscription fees, consultants and on-line services, training, attendance at industry conferences and associated travel expenses. 5-YR Average is the most appropriate methodology for non-labor O&M forecasting as the methodology reduces anomalies occuring over the forecast period. As an example the impact of reduced training and conference attendance activity in a certain year due to workload restrictions would not be representative of a typical year's O&M non-labor spend. Therefore; the use of a 5-YR Average forecasting methodology would result in a more reasonable representation of required non-labor O&M dollars.

#### **NSE - Base YR Rec**

N/A

#### **Summary of Results:**

	In 2016\$ (000) Incurred Costs									
		Adju	sted-Recor	Ad	justed-Fored	cast				
Years	2012	2013	2014	2015	2016	2017	2018	2019		
Labor	3,885	3,604	3,463	3,481	3,600	3,590	3,851	3,867		
Non-Labor	461	421	366	254	313	362	362	362		
NSE	0	0	0	0	0	0	0	0		
Total	4,346	4,025	3,829	3,735	3,914	3,952	4,213	4,229		
FTE	33.8	31.9	30.4	30.8	31.8	31.4	32.4	33.8		

Area: GAS PROCUREMENT

Witness: Martin F. Lazarus
Category: A. Gas Acquisition
Category-Sub: 1. Gas Acquisition

Workpaper: 2SP000.000 - Gas Acquisition

#### **Summary of Adjustments to Forecast:**

			In 201	6 \$(000) I	ncurred Co	sts				
Forecast Method Base Forecast Forecast Adjustments Adjusted-Forecast						ast				
Years	5	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	Base YR Rec	3,600	3,600	3,600	-10	251	267	3,590	3,851	3,867
Non-Labor	5-YR Average	363	363	363	0	0	0	363	363	363
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	I	3,964	3,964	3,964	-10	251	267	3,954	4,215	4,231
FTE	Base YR Rec	31.9	31.9	31.9	-0.4	0.6	2.0	31.5	32.5	33.9

### **Forecast Adjustment Details:**

Forecast Adj	ustillellt Det	alis.						
Year Adj	<u>Group</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2017 Other		-132	0	0	-132	-1.4	1-Sided Adj	TP1MFL20161130145224280
Explanation:		e Gas Manaç iel O&M cos		2		. •		Acquisition programming
2017 Other		123	0	0	123	1.0	1-Sided Adj	TP1MFL20161130151014403
Explanation:	Fill vaca	incies to ach	ieve appr	opriate s	taffing leve	el .		
2017 Other		3	0	0	3	0.0	1-Sided Adj	TP1MFL20161201100702137
Explanation:	Expecte	d increase in	n archiving	g and ad	ministrative	e work.		
2017 FOF-O	ngoing	-4	0	0	-4	0.0	1-Sided Adj	TP1MFL20170227150050870
Explanation:		on due to FC e back office		-	•		I structure to sup	oport carbon trading, and
2017 Total		-10	0	0	-10	-0.4		
2018 Other		-16	0	0	-16	-1.4	1-Sided Adj	TP1MFL20161130150158563
							•	
Explanation:		e Gas Manag lel O&M cos		2		. •		Acquisition programming
0040 045		276	0	0	276	2.0	1-Sided Adj	TP1MFL20161130151118423
2018 Other		210	U					
Explanation:	Fill vaca	ncies to ach					. 0.000 /,	
	Fill vaca						1-Sided Adj	TP1MFL20161201100831210

Area: GAS PROCUREMENT

Witness: Martin F. Lazarus
Category: A. Gas Acquisition
Category-Sub: 1. Gas Acquisition

Workpaper: 2SP000.000 - Gas Acquisition

Workpaper:	25700	0.000 - 0	as Acquis	sition						
Year Adj Gro	<u>up</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	<u>RefID</u>		
2018 FOF-Ongoi	ng	-12	0	0	-12	0.0	1-Sided Adj	TP1MFL20170227150202893		
<b>Explanation:</b> Reduction due to FOF #30 / #1940 optimize organizational structure to support carbon trading, and eliminate back office review of daily VAR calculation.										
2018 Total		251	0	0	251	0.6				
2019 Other		276	0	0	276	2.0	1-Sided Adj	TP1MFL20161130151543990		
Explanation:	Fill vacanci	ies to acl	nieve appr	opriate s	staffing leve	l				
2019 Other		3	0	0	3	0.0	1-Sided Adj	TP1MFL20161201100929720		
Explanation:	Expected in	ncrease	in archivino	g and ac	Iministrative	work.				
2019 FOF-Ongoi	ng	-12	0	0	-12	0.0	1-Sided Adj	TP1MFL20170227150234673		
Explanation:				•	timize orgai AR calculati		structure to sup	pport carbon trading, and		
2019 Total		267	0	0	267	2.0				

**GAS PROCUREMENT** Area: Martin F. Lazarus Witness: A. Gas Acquisition Category: 1. Gas Acquisition

Category-Sub:

2SP000.000 - Gas Acquisition Workpaper:

#### **Determination of Adjusted-Recorded (Incurred Costs):**

•	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	3,049	2,834	2,744	2,921	2,920
Non-Labor	448	418	357	1,334	1,790
NSE	0	0	0	0	0
Total	3,497	3,252	3,102	4,255	4,710
FTE	29.0	26.9	25.3	26.4	26.1
djustments (Nominal \$) **					
Labor	0	47	95	4	171
Non-Labor	0	-1	10	-1,081	-1,476
NSE	0	0	0	0	0
Total	0	46	105	-1,077	-1,305
FTE	0.0	0.4	0.8	0.0	1.2
Recorded-Adjusted (Nomin	nal \$)				
Labor	3,049	2,882	2,839	2,925	3,091
Non-Labor	448	416	367	253	313
NSE	0	0	0	0	0
Total	3,497	3,298	3,206	3,178	3,405
FTE	29.0	27.3	26.1	26.4	27.3
acation & Sick (Nominal \$	\$)				
Labor	488	479	463	473	509
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	488	479	463	473	509
FTE	4.8	4.6	4.4	4.4	4.6
scalation to 2016\$					
Labor	347	243	161	83	0
Non-Labor	13	5	-1	1	0
NSE	0	0	0	0	0
Total	360	248	159	84	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2016\$)				
Labor	3,885	3,604	3,463	3,481	3,600
Non-Labor	461	421	366	254	313
NSE	0	0	0	0	0
Total	4,346	4,025	3,829	3,735	3,914
FTE	33.8	31.9	30.5	30.8	31.9

<sup>\*</sup> After company-wide exclusions of Non-GRC costs

<sup>\*\*</sup> Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: GAS PROCUREMENT

Witness: Martin F. Lazarus
Category: A. Gas Acquisition
Category-Sub: 1. Gas Acquisition

Workpaper: 2SP000.000 - Gas Acquisition

#### Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2012	2013	2014	2015	2016		
Labor		0	47	95	4	171		
Non-Labor		-0.083	-1	10	-1,081	-1,476		
NSE		0	0	0	0	0		
	Total	-0.083	46	105	-1,077	-1,305		
FTE		0.0	0.4	0.8	0.0	1.2		

#### Detail of Adjustments to Recorded:

Year	Adj (	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	<u>Adi Type</u>	<u>RefID</u>		
2012	Othe	er	0	-1	0	0.0	1-Sided Adj	TPZDG20161122091941213		
Explanation: Remove Dues										
2012	Othe	er	0	1	0	0.0	1-Sided Adj	TPZDG20161122092059593		
Explanation: Adjust cateri			tering - wi	ong IO						
2012	Othe	er	0	0	0	0.0	1-Sided Adj	TPZDG20161122092118163		
Explanati	on:	Remove A	A&G Expe	enses						
2012 Tota	al		0	0	0	0.0				
2013	Othe	er	18	0	0	0.2	CCTR Transf From 2200-0323.000	MGONZALX20161130101410500		
Explanation: This adjustment is to trasfer the labor related to the AB32 Cap & Trade costs from the Gas Engineering shared cost center 2200-0323 to the Gas Acquisition cost center 2200-0832. The Cap and Trade responsibilities were transferred from Gas Engineering to Gas Acquisition effective April 1, 2014.								The Cap and Trade		
2013	Othe	er	29	0	0	0.2	1-Sided Adj	TPZDG20161122083701540		
Explanation:		Add back GA Cap & Trade labor per D.15-10-032.								
2013	Oth	er	0	0	0	0.0	1-Sided Adj	TPZDG20161122092153430		
Explanati	Explanation:		Remove A&G Expenses							
2013	Othe	er	0	-1	0	0.0	1-Sided Adj	TPZDG20161122092521390		
Explanation: Remove Executive Benefit										
2013 Tota	ıl		47	-1	0	0.4				

Area: GAS PROCUREMENT

Witness: Martin F. Lazarus
Category: A. Gas Acquisition
Category-Sub: 1. Gas Acquisition

Workpaper: 2SP000.000 - Gas Acquisition

Workpap	J <del>C</del> I.		SP000.000	- Gas Acc	<sub>q</sub> uisitioi	1		
<u>Year</u>	<u>Adj</u>	Group	Labor	<u>NLbr</u>	<u>NSE</u>	<u>FT</u>	E Adj Type	<u>RefID</u>
2014	Oth	ner	85	0	0	0.6	1-Sided Adj	TPZDG20161122083840800
Explana	tion:	Add ba	ck GA Cap	& Trade la	abor pe	r D.1	5-10-032.	
2014	Oth	ner	0	-1	0	0.0	1-Sided Adj	TPZDG20161122092254623
Explana	tion:	Remov	e A&G Exp	enses				
2014	Oth	ner	9	0	0	0.2	CCTR Transf From 2200-0323.000	MGONZALX20161130101704923
Explana	tion:	shared	cost center	2200-032	3 to the	e Ga	lated to the AB32 Cap & Trade costs s Acquisition cost center 2200-0832 as Engineering to Gas Acquisition ef	. The Cap and Trade
2014	Oth	ner	0	0	0	0.0	1-Sided Adj	TPZDG20161122092553100
Explana	tion:	Remov	e Employee	e Retireme	ent char	ge		
2014	Oth	ner	0	4	0	0.0	1-Sided Adj	TPZDG20161122094243720
Explana	tion:	Add ba	ck GA Cap	& Trade n	on-labo	or pe	r D.15-10-032.	
2014	Oth	ner	0	0	0	0.0	1-Sided Adj	TPZDG20161122094415327
Explana	tion:	Remov	e Dues					
2014	Oth	ner	0	1	0	0.0	1-Sided Adj	TPZDG20161122094517957
Explana	Explanation: Add back GA Cap & Trade non-labor per D.15-10-032.							
2014	Oth	ner	0	6	0	0.0	1-Sided Adj	TPZDG20161122094545017
Explana	tion:	Add ba	ck GA Cap	& Trade n	on-labo	or pe	r D.15-10-032.	
2014 Tot	tal		95	10	0	8.0		
2015	Oth	ner	4	0	0	0.0	1-Sided Adj	TPZDG20161122083858413
Explana	tion:	Add ba	ck GA Cap	& Trade la	abor pe	r D.1	5-10-032.	
2015	Oth	ner	0	2	0	0.0	1-Sided Adj	TPZDG20161122092336553
Explana	tion:	A&G E	xpenses					
2015	Oth	ner	0 -	1,089	0	0.0	1-Sided Adj	TPZDG20161122092403860
Explana	tion:	Remov	e emission	expense o	harges	(ba	anced in GHGBA)	
2015	Oth	ner	0	2	0	0.0	1-Sided Adj	TPZDG20161122094308267
Explana	tion:	Add ba	ck GA Cap	& Trade n	on-labo	or pe	r D.15-10-032.	
2015	Oth	ner	0	0	0	0.0	1-Sided Adj	TPZDG20161122094438580
Explana	tion:	Remov	e Dues					

Area: GAS PROCUREMENT

Witness: Martin F. Lazarus
Category: A. Gas Acquisition
Category-Sub: 1. Gas Acquisition

Workpaper: 2SP000.000 - Gas Acquisition

<u>Year</u>	<u>Adj</u>	Group	Labor	<u>NLbr</u>	<u>NSE</u>	FT	<u>E</u>	Adj Type	RefID
2015	Oth	ner	0	4	0	0.0	1-Sided Adj		TPZDG20161122094503643
Explana	tion:	Add ba	ck GA Car	& Trade r	on-labo	or pe	r D.15-10-032.		
2015 To	tal		4	-1,081	0	0.0			
2016	Alis		-2	0	0		1-Sided Adj		TPZDG20161122083957447
Explana	tion:	Remov	e Aliso Ca	nyon gas le	eak rela	ted o	costs as required in D	0.16-06-054 ordering p	aragraph #12
2016	Oth	er	173	0	0	1.2	1-Sided Adj		TPZDG20161122083928290
Explana	tion:	Add ba	ck GA Cap	& Trade r	on-labo	or pe	r D.15-10-032.		
2016	Oth	ner	0	0	0	0.0	1-Sided Adj		TPZDG20170222085821130
Explanation: GHG Cash Discount									
2016	Oth	er	0	0	0	0.0	1-Sided Adj		TPZDG20170222085852910
Explana	tion:	Remov	e A&G Exp	oenses					
2016	Oth	er	0	-1,505	0	0.0	1-Sided Adj		TPZDG20161122092447090
Explana	tion:	Remov	e emissior	ns expense	charge	s (ba	alanced in GHGBA)		
2016	Oth	er	0	29	0	0.0	1-Sided Adj		TPZDG20161122094154517
Explanation: Add back GA Cap & Trade non-labor per D.15-10-032.									
2016	Oth	ner	0	0	0	0.0	1-Sided Adj		TPZDG20170504132710403
Explana	tion:	Non GF	RC expens	e					
2016 To	tal		171	-1,476	0	1.2			

Area: GAS PROCUREMENT Witness: Martin F. Lazarus

## Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	<u>Description</u>
2200-0832	000	VP GAS PROCUREMENT
2200-0834	000	SECONDARY MARKET SERVICES
2200-2485	000	NERBA - CAP AND TRADE GAS ACQUISITION
2200-2580	000	LCFS